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Copy 2 of 9
Series B,

31 MAR 1975

MEMORANDUM FOR: Director of Central Intelligence

SUBJECT : Review of Resource Problems Identified
in Conventional Forces KIQ Strategies

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1. During the review of the KIQ Strategy Reports for Conventional Forces at the 30 January USIB meeting, a question was identified regarding shortages of analysts and [REDACTED] to assess Warsaw Pact rear services capabilities--the subject of KIQ No. 28. This memorandum presents the results of our initial examination in response to your request to look into the problem.

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2. In reviewing the resource problems contained in the KIQ Strategy Report for KIQ No. 28, it became apparent that there were similar problems inherent in the KIQ Strategy Reports for KIQ No. 25 (Size/Composition of Warsaw Pact [REDACTED] KIQ No. 26 (Strengths/Weaknesses of Warsaw Pact Forces) and KIQ No. 27 (Warsaw Pact Plans for War in Central Europe). The resource implications in the strategies for these KIQs are summarized in Attachment A.

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3. The collection strategies for the four KIQs call for a continuation of current levels of collection effort by Attaches, [REDACTED] collectors and CIA/DDO. For KIQ No. 27 the strategy encourages State to increase its collection efforts. The production strategies stress the development of various data bases to support production, appraisals and estimates in relation to the KIQs. For KIQ Nos. 26 and 27 the primary Community output is to be the production of a U.S. paper for MC-161 and NIE 11-14. In order to accomplish the production tasks cited in the strategies, Community elements feel there is a need to increase analytical capability and to develop data bases to support the various analyses needed to answer the KIQs.

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Specifically, there appear to be insufficient numbers of analysts in CIA and DIA and too few processors at [REDACTED] dedicated to the processing and production of intelligence on the KIQs. The NIO/Conventional Forces has identified a need to develop and/or improve certain data bases in order to improve the exploitation of the information collected and to maximize analyst effectiveness. Our queries indicate that the Community is proceeding to develop single source data bases for [REDACTED]. A summary of our initial findings is contained in Attachment B.

4. There are several activities going on which are designed to address the analytic and data base problems. There are efforts in the Community to re-allocate some analytic and processor personnel for better coverage of the KIQs. For example, in DIA, resources have been diverted within DI-3 for the purpose of establishing a new branch in the Soviet/Warsaw Pact Area Division for analysis of data pertinent to the KIQs. In CIA, there is an effort to redirect some analytic effort within OSR to KIQ No. 28 (Warsaw Pact Logistics/Rear Services). Development of a [REDACTED] data base is underway and is not dependent upon additional dollar resources. Development of a [REDACTED] data base is stalled, pending definition of the types of data which should be entered into the data base. Development of the [REDACTED] data base is dependent upon the results obtained from the NIO/Conventional Forces sponsored seminars designed to define [REDACTED] data requirements. A Community study, currently in progress, is addressing the resource implications inherent in increasing [REDACTED] coverage of MBFR targets. The study will cover the resources required to increase [REDACTED] and the need for a second [REDACTED]

5. Based on this preliminary review, I think it is fair to conclude that the Community is moving toward a solution to the problem very slowly and in a piecemeal fashion. We did not, for example, succeed in obtaining any information on what priority this problem enjoys (except, of course, the obvious conclusion that it is among our top priority problems by virtue of its being part of the FY 75 KIQs). Further, there appears to be no concerted feeling for

- the additional resources required, or
- where the resources would come from.

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I believe the present efforts of the NIO/CF will stimulate a more orchestrated solution concerning the substantive needs. I intend to monitor the resource aspects of the problem and will report to you as appropriate, particularly on:

- the quantity and quality and redistribution of Community analysts and processors to ensure the best possible substantive return with respect to the KIQs;

- the resource implications for improving and/or developing the National MBFR data base. This is dependent upon the identification of specific data needs and on the subsequent design of a cross-indexing methodology for integration of the [REDACTED] data bases. The development of a usable National MBFR data base is particularly important as we approach the rapid response times required in the KH-11 era;

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- the Community study on the resource implications for increasing [REDACTED] coverage of MBFR activities by means of a [REDACTED]

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6. Upon completion of this work we can then review priority questions and the implications of any resource shifts.

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Attachments

As stated

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